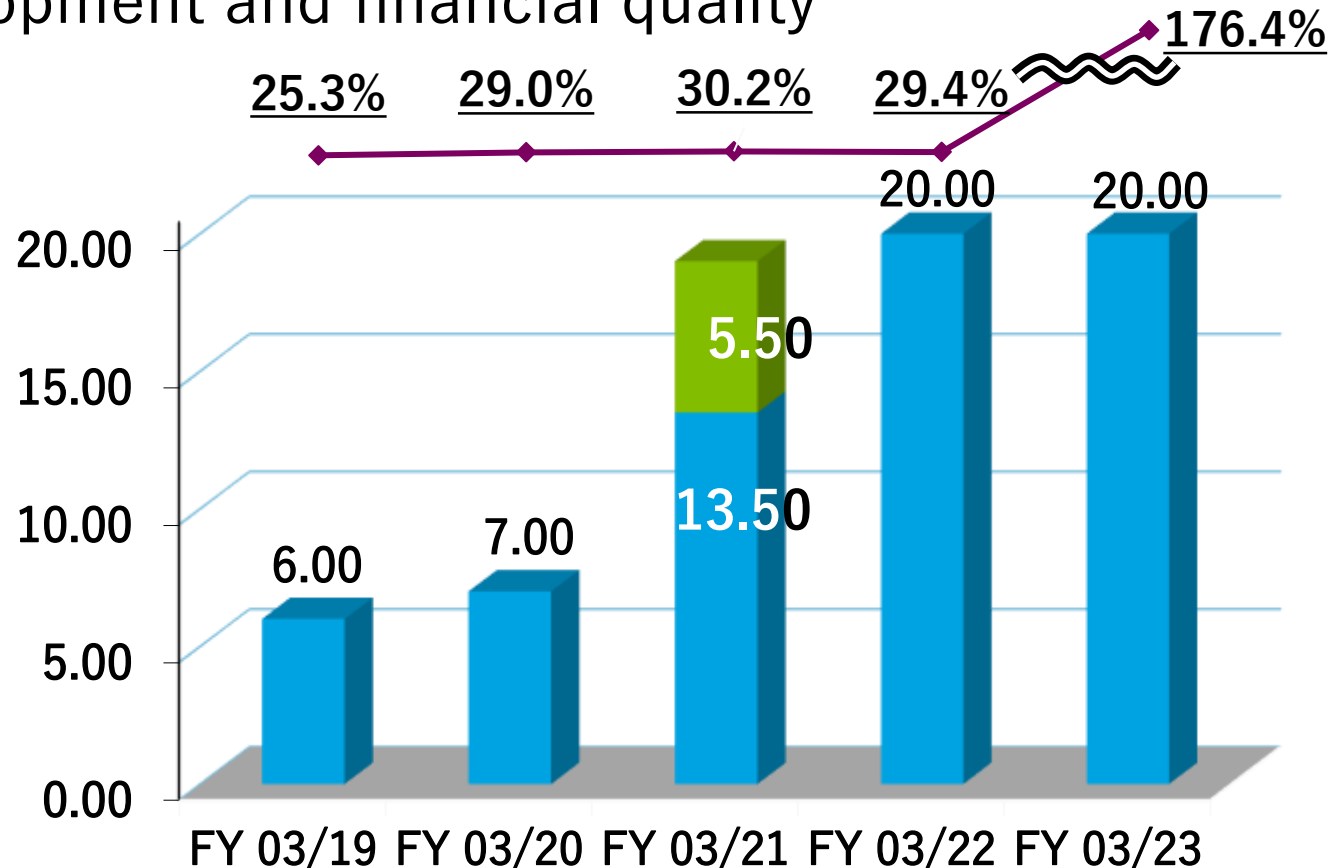


Year-end Dividend per Share

Basic policy of profit distribution

- Stable and sustainable dividends and flexibly exercise treasury stock acquisition, while maintaining sufficient retained earnings to enhance future business development and financial quality



- Special dividend per share
- Ordinary dividend per share
- Payout ratio

Repurchase of treasury stock

FY03/22 3.5 mil. shares (JPY 3.0 bn)

FY03/23 2.8 mil. shares (JPY 2.0 bn)

Cancellation of Treasury Stock

FY03/23 8.5 mil. shares