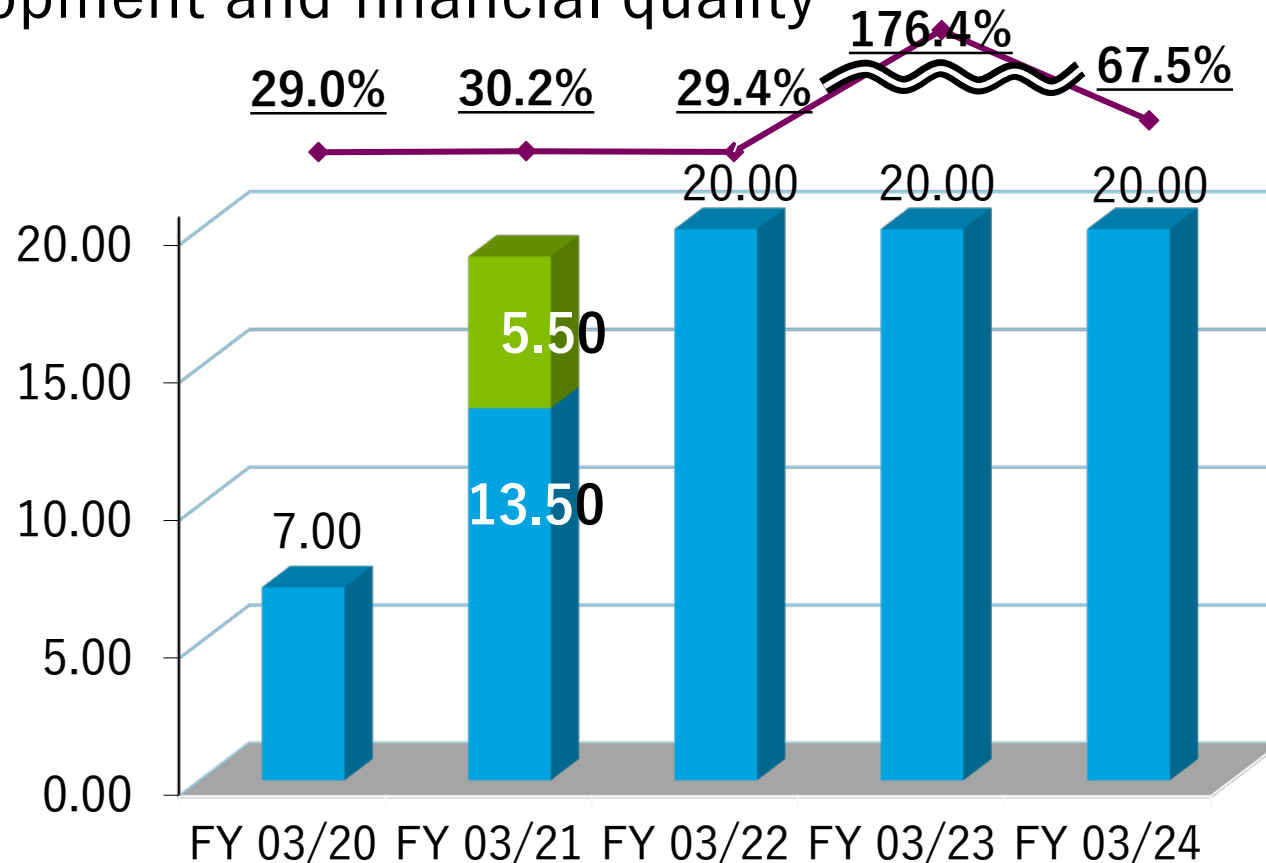


# Year-end Dividend per Share

Basic policy of profit distribution

- Stable and sustainable dividends and flexibly exercise treasury stock acquisition, while maintaining sufficient retained earnings to enhance future business development and financial quality



- Special dividend per share
- Ordinary dividend per share
- Payout ratio

## Repurchase of treasury stock

FY03/22	3.5 mil. shares (JPY 3.0 bn)
FY03/23	2.8 mil. shares (JPY 2.0 bn)
FY03/24	11.0 mil. shares (JPY 7.5 bn)

## Cancellation of Treasury Stock

FY03/23	8.5 mil. Shares
FY03/24	6.0 mil. Shares